



City Council AGENDA REPORT

DATE: 01/08/2024

AGENDA OF: 01/23/2024

DEPARTMENT: City Manager

SUBJECT: Farallon Strategies – Change Order (CM)

RECOMMENDATION: Motion authorizing the City Manager to approve a change order in the amount of \$103,000 with Farallon Strategies to facilitate the completion of the 50-year vision for West Cliff.

BACKGROUND: West Cliff Drive between Columbia Road and David Way was severely damaged by large swells during the January 2023 storms, causing portions of the roadway and path to fail, along with impacts to public access points, utility infrastructure, and the surrounding neighborhood. Initial work was focused on emergency protective measures geared toward safety and access. Additionally, community interest in support of accelerated decision-making regarding management of the West Cliff area was activated.

Post-disaster, the City assembled an integrated, citywide team to holistically address the damage, existing in process work, and development of adjusted next steps as West Cliff is a cherished public amenity that should be accessible to all for a variety of uses. The extended team (Team) also included consulting and engineering partners, regulatory agencies, funders, the community, and community groups.

Initially and urgently, the City sought a knowledgeable partner with resiliency, climate, grant, state and federal relationships, and local knowledge, to be a critical and necessary extension of staff capacity. Farallon Strategies (Farallon) came on board in late January 2023 and began working with the City to develop a post-recovery, three-year roadmap (Roadmap). This work encompassed review of 30+ master plans and policy documents related to West Cliff, review of 200+ projects, identification of 100+ policies, and analysis of 95+ resiliency triggers and thresholds.

On May 23, 2023, City staff, along with Farallon, presented the draft Roadmap to Council and kicked-off the community review process. At that time, Council further directed staff to return with follow-on work to go beyond the three-year time horizon to a 50-year vision (Vision), and to deliver it by the end of the calendar year. Additionally, the Team was to focus on interagency coordination on multiple fronts including 1:1 interviews and through the Silver Jackets, future funding, and state and federal interagency support team – with an emphasis on nature-based solutions and long-term vision implementation.

Due to the extremely quick project turnaround time and the existing investment of time, knowledge, research, and relationships built, the City single-sourced the Vision work with Farallon. The initial plan and scope targeted completion at the end of 2023 as directed, but the Team determined toward the end of the calendar year that additional time would be needed for community outreach, data analysis, and deliverable development to deliver a quality Vision.

DISCUSSION: The Vision work includes extensive opinion and data gathering, analysis, outreach, communication, and deliverable development. The work has included the below and more time was needed to complete key components.

The Team, including Farallon, has executed:

- One (1) Council study session – “Understanding the Dynamic Coast”
- August 15 – Council Study Session – “Understanding the Dynamic Coast”
- Formation of City Manager West Cliff 50-year Vision Focus Group (Focus Group)
- Facilitation of 5 Focus Group meetings
- Community Conversations:
 - October 3 – London Nelson Community Center, 5:30-7:00 pm
 - October 18 – Zoom, 5:30-7:00 pm
 - December 5 – London Nelson Community Center, 5:30-7:30 pm
- Other work:
 - December 5 – National Oceanic and Atmospheric (NOAA) Nature Based Solutions Training
 - Working with consultants for:
 - Artistic visuals for four draft future scenarios
 - Public opinion poll

The next steps will include the following:

- Data consolidation and analysis of feedback of the four 2073 scenarios for West Cliff, with consolidation of feedback and integration into the Vision.
- Development of draft, public draft, and final Vision deliverable.
- One (1) Focus Group meeting.
- Various Community Conversations for above, with one (1) specifically led by Farallon and City staff leading others as needed.
- Minimally, two Council meetings updates.
- Coordination of additional meetings and work as needed to reconcile the Three-year Post-recovery Roadmap and the 50-year Vision, plus further development of state and federal agency partnerships, especially via the Silver Jackets grant awarded to the City.

Purchase over \$100,000 must go to Council and additional work for the 50-year Vision for West Cliff and the Farallon portion of the above next steps will be a not to exceed \$103,000. Due to extensive knowledge gained by Farallon, the investments to date in the partnership, maintenance of continuity, and the need to complete the Vision in a timely manner, staff, including the Purchasing Manager, recommend that the City approve the single source change order with Farallon.

FISCAL IMPACT: Funds are available in the Capital Investment Program project c402305, West Cliff Resiliency and Accessibility for \$64,000 and from the City Manager's FY 2024 operating budget for \$39,000.

Prepared By:
Gina Liebig
Principal Management
Analyst

Submitted By:
Laura Schmidt
Assistant City Manager

Approved By:
Matt Huffaker
City Manager

ATTACHMENTS:

1. FARALLON SCOPE EXTENTION AND AMENDMENT.PDF
2. FARALLON SCOPE DELIVERABLES STATUS.PDF